



Session 1: How does transit funding work?

A look at transportation project funding in the United States and Tennessee

Wednesday-February 5th

- 4:00 pm Class Introductions
Jessica Dauphin, Transit Alliance of MiddleTN
- 4:35 pm Welcome to the Transit Citizen Leadership Academy
Kerry Perkinson, Transit Alliance of Middle TN
Steve Underwood, Tennessee Titans
- 4:45 pm Break
- 5:05 pm Perspectives from the Federal Level
Pam Kordenbrock, Federal Highway
Administration (FHWA)
- 5:45 pm Perspectives from the State Level
Suzanne Carlson, Tennessee Department of
Transportation (TDOT)
- 6:25 pm Session Wrap Up
Jessica Dauphin, Transit Alliance of Middle TN



KERRY PERKINSON

Treasurer of the Board, Transit Alliance of Middle Tennessee

Kerry began his banking career with Pioneer Bank in Chattanooga, Tennessee in 1972, serving as a branch manager and assistant cashier of the bank. He is a Chattanooga native and received his B.S. in Business Administration with a minor in Economics from the University of Tennessee-Chattanooga. Kerry left Pioneer Bank to go into corporate business, accepting a management position with Roadway Express, Inc. (Chattanooga) in 1974. In 1979, having passed and earned his Series 7 NYSE securities license, he joined his father in the securities business in Nashville.

Seeking a stock analyst position, his focus became the oil and gas industry where he spent 38 years in the oil and gas exploration and production business. In 1980 Kerry started an oil and gas investment management firm, Perkinson Oil & Gas. As CEO, his career consisted of 21 years experience as an O&G ventures with expenditures exceeding \$30,000,000, and participating in over 180 wells drilled predominantly in the U.S. Gulf Coast. Kerry conducted due diligence studies on over 80 top independent oil & gas producers. Twenty-seven of these studies came while serving as a senior analyst for Tenneco Gas, Houston, Texas.

In 2004 Kerry joined Tennessee Bank & Trust as vice president as its new Franklin/Cool Springs bank, and has seed TB&T as a commercial lending officer for 8 years. Kerry presently serves as a board member of the Transit alliance of Middle Tennessee and the Rhythm at Music Row Condominium Association, and has been a member and served as President of the Rotary Club of Cool Springs.



STEVE UNDERWOOD

Tennessee Titans

Steve Underwood returned to the Titans on March 20, 2015 to serve as the team's interim President and CEO, and had the interim tag removed in January of 2016. He now leads the franchise as the President and CEO.

Underwood has four decades of experience in a number of roles with the franchise, including that of Senior Executive Vice President/General Counsel/COO at the time of his initial retirement in 2011. Prior to his initial retirement, Underwood assumed the position of Senior Executive Vice President, General Counsel in August of 2006 and moved from Houston to Nashville. He oversaw the organization in Nashville and reported directly to the team owner, K.S. "Bud" Adams, Jr. Since he joined the franchise in 1991, he has served as General Counsel for the franchise. He also served as General Counsel for KSA Industries, Inc., the private holding company of Titans' owner K. S. "Bud" Adams, Jr. Underwood was heavily involved in issues related to the franchise's relocation to Tennessee, including his role as one of the Titans' principal negotiators with local governments in Nashville, Memphis and Houston. Underwood raised five children, including daughters Christy, Melissa, Providence and Liberty, and son, Dennis, who passed away in 2011. Underwood and his wife, Frances, currently live in Nashville.



PAM KORDENBROCK

Division Administrator, Federal Highway Administration (FHWA)

In February 2010, Pam Kordenbrock became the Division Administrator for the Federal Highway Administration's (FHWA) Tennessee Division. In this capacity she leads a multi-disciplinary staff of 22 that is responsible for a \$900 million federal-aid program and provides policy guidance to FHWA's State, local and other federal partners.

A 26 year veteran of Federal Service, Pam has also worked in FHWA offices in Santa Fe, New Mexico; Washington, DC; San Francisco and Los Angeles, California; Baltimore, MD and Chicago, IL. She has a Bachelor's degree and a Master's degree in Civil Engineering from the University of Virginia. Pam is also the proud Dog Mom to two rescue pups named Guinness and Becks.



SUZANNE CARLSON

Multimodal Transportation Resources Division Director, Tennessee
Department of Transportation

Suzanne Carlson is the Director of TDOT's Multimodal Transportation Resources Division, where she and her team support transit agencies and promote bicycle, pedestrian and low-speed mobility facilities. Previously, she worked as Innovate Memphis' Transportation and Sustainability Program Manager, which included leading a redesign of Memphis' transit network. She serves on the Boards of Memphis' Downtown Mobility Authority, Explore Bike Share, and the Compost Fairy. She previously worked as Pedestrian Program Manager for Chicago Department of Transportation and Director of Environmental Affairs at Chicago Public Schools. Suzanne is passionate about sustainability in all forms. You can hear her discussing the connections of transit and healthy cities in her [January 2018 TEDx Memphis Talk](#).